





# **Maintain** BUY

Revised Target Price: RM36.77

(Previously RM40.47)

# Fraser & Neave Holdings Berhad

(3689 | FNH MK) Main | Consumer Products & Services | Food & Beverages

# **Continued Growth Amidst Challenges**

### **KEY INVESTMENT HIGHLIGHTS**

- Integrated dairy farm setback
- **Expansion in Cambodia on track**
- Minimal impact from sugary beverage excise duty
- Wage hikes to add cost pressure
- Cut FY25-27F core earnings
- Maintain BUY with a lower TP of RM36.77 (from RM40.47)

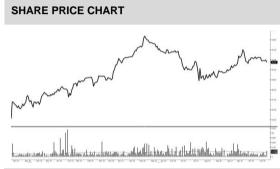
We attended F&N's FY24 analyst briefing, and we remain positive on the outlook for the company. Key highlights of the briefing as below:

Operational strength in Malaysia and Thailand. F&N Malaysia's revenue grew by +3.5%, driven by high festive sales, increased demand for beverages and dairy products, and enhanced export performance. Cost efficiencies and effective marketing activities contributed to a +49%yoy surge in operating profit. Thailand also posted positive results, with a +6.7% revenue increase led by growing demand in Cambodia and favorable commodity prices.

**Integrated dairy farm setback**. The construction of F&N's integrated dairy farm in Gemas, Negeri Sembilan, part of the F&N AgriValley project, continues to progress. To ensure the highest standards of milk quality, F&N plans to grow much of the livestock feed in-house, particularly corn, which will offset the need for tens of thousands of tons of imported feed. However, plans were delayed after the Malaysian Department of Veterinary Services suspended an import permit for high-performance breeding cattle from the U.S., which has pushed back the first milking originally scheduled for early 2025. F&N is actively working with partners to secure alternative cattle sourcing solutions to maintain progress. We remain positive about the farm's potential to support local milk supply but caution that the sourcing delay may take time to resolve. It is likely that full-scale operations could be pushed back by at least a year as F&N works to secure suitable livestock alternatives.

**Expansion in Cambodia on track**. F&N's strategic expansion into Southeast Asia includes the development of a new dairy manufacturing plant in Cambodia. Following a groundbreaking ceremony in September 2024, the plant is expected to be operational by 2026, further solidifying F&N's presence in the regional market. This facility will bolster F&N's dairy capabilities and support the growing demand for its products in Cambodia and surrounding markets.

RETURN STATISTICS	
Price @ 6 <sup>th</sup> Nov 2024 (RM)	30.74
Expected share price return (%)	+19.60
Expected dividend yield (%)	+2.50
Expected total return (%)	+22.10



Price performance (%)	Absolute	Relative
1 month	-3.3	-3.6
3 months	-1.5	-1.7
12 months	18.9	6.6

INVESTMENT STATISTICS					
2025F	2026F	2027F			
5,871.6	6,172.8	6,489.9			
867.5	925.5	982.8			
768.7	828.3	885.3			
600.4	646.9	691.4			
163.4	176.1	188.2			
77.0	77.0	77.0			
2.5	2.5	2.5			
	2025F 5,871.6 867.5 768.7 600.4 163.4 77.0	2025F         2026F           5,871.6         6,172.8           867.5         925.5           768.7         828.3           600.4         646.9           163.4         176.1           77.0         77.0			

KEY STATISTICS	
FBM KLCI	1,634.17
Issue shares (m)	366.78
Estimated free float (%)	32.44
Market Capitalisation (RM'm)	11,274.77
52-wk price range	RM25.6 - RM33.8
3-mth average daily volume (m)	0.19
3-mth average daily value (RM'm)	5.66
Top Shareholders (%)	
Fraser and Neave Ltd	55.48
Employees Provident Fund Board	11.55
Amanah Saham Nasional Bhd	7.95



**Capital expenditure initiatives.** In FY24, F&N continued investment in growth and operational efficiency, with major capital expenditure allocations across key projects. Investments include RM1.85b for Phase 1 of the integrated dairy farm in Gemas, along with the development of the Cambodia plant. Additionally, F&N is enhancing production capabilities with new carbonated beverage and water lines in Butterworth, a sterilized milk line in Pulau Indah, and a chocolate manufacturing line in Rawang.

**Minimal impact from sugary beverage excise duty**. Regarding the impact of excise duty on sugary beverages, F&N anticipates minimal disruption, as majority of its products meet regulatory thresholds. Only three products fall under the duty's scope, collectively representing a mere 1% of the group's total revenue.

**Wage hikes to add cost pressure**. The upcoming minimum wage increase in Malaysia, set to rise to RM1,700 in February 2025, presents an added cost challenge for F&N. Approximately 29% of the company's workforce will be affected by this wage hike, adding upward pressure to operating costs.

**Revised earnings forecast for FY25-26F.** Following the analyst briefing, we revised our earnings forecasts for FY25-27F downward by -9%. This adjustment accounts for the anticipated increase in wage-related costs from the minimum wage hike and incorporates updated tax assumptions for F&B Thailand following the expiration of tax incentives post-3QFY24.

**Maintain BUY with a lower TP of RM36.77.** Our revised TP is based on an unchanged PER of 22.5x to a lower FY25F EPS of 163.4sen. Despite this adjustment, we remain positive on F&N's growth prospects, driven by strong demand for out-of-home beverages, a resurgence in tourism across Thailand and Malaysia, and a shift in consumer preferences toward local brands. Expected declines in key input costs like sugar and pet resin are also set to support margin stability, while the integrated dairy farm in Malaysia will further enhance the group's self-sufficiency in the fresh milk market. As we enter 1QFY25, we expect seasonal consumer stockpiling for the holidays to provide a boost to revenue.

**Valuation.** F&N is currently trading at FY25F PER of 18.8x vs. its 5-year historical average 22.5x, while offering a dividend yield of 2.5% in FY25F. **Downside risks** are: (1) a further increase in commodity prices (tin plates, milk, palm oil, sugar, pet resin), and (2) fluctuation in currency rates (THB and USD).

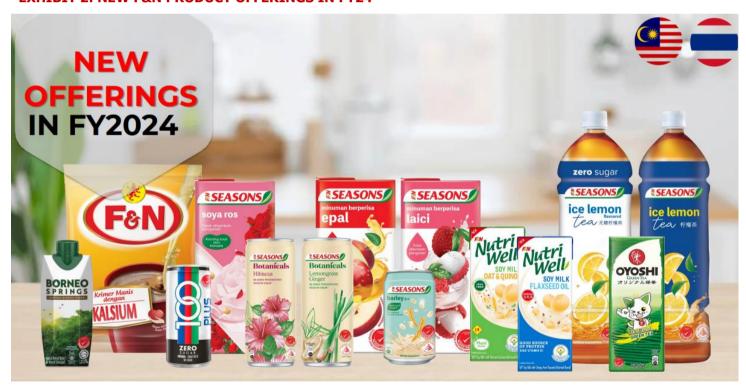


# **EXHIBIT 1: PROGRESS OF AGRIVALLEY**



Source: Company, MIDFR

### **EXHIBIT 2: NEW F&N PRODUCT OFFERINGS IN FY24**



Source: Company, MIDFR



# **FINANCIAL SUMMARY**

Income Statement (RM'm)	2023A	2024A	2025F	2026F	2027F
Revenue	5,001.4	5,245.6	5,871.6	6,172.8	6,489.9
Cost of Sales	(3,566.6)	(3,594.7)	(4,120.1)	(4,314.2)	(4,517.6)
Gross Profit	1,434.8	1,651.0	1,751.5	1,858.7	1,972.3
Other Income	115.0	45.2	30.2	32.7	34.8
Selling and Distribution expenses	(666.1)	(754.5)	(797.4)	(842.5)	(890.2)
General & Administrative	(192.6)	(172.9)	(177.9)	(184.3)	(194.7)
Other operating expenses	(48.1)	(59.2)	(15.4)	(15.9)	(16.5
EBITDA	790.7	847.8	867.5	925.5	982.8
EBIT	642.9	709.5	791.0	848.8	905.7
Profit before tax (PBT)	624.7	697.0	768.7	828.3	885.3
Income tax expense	(82.6)	(152.7)	(168.4)	(181.4)	(193.9
PATANCI	536.9	542.8	600.4	646.9	691.4
Core PATANCI	488.2	562.1	600.4	646.9	691.
Core EPS (sen)	157.3	153.0	163.4	176.1	188.
DPS (sen)	77.0	63.0	77.0	77.0	77.
Balance Sheet (RM'm)	2023A	2024A	2025F	2026F	2027
Property, plant, and equipment	1,592.1	1,727.7	1,896.4	2,051.0	2,212.
Intangible assets	433.4	430.3	510.8	537.0	564.
Total Non-current assets	2,602.5	2,741.5	3,112.8	3,361.3	3,621.
Inventories	764.2	745.0	968.0	1,013.6	1,061.
ST - Trade and other receivables	713.3	852.9	932.9	980.8	1,031.
Cash and cash equivalents	1,031.5	1,134.9	1,081.4	1,091.4	1,124.
Total current assets	2,509.1	2,733.0	2,982.4	3,085.8	3,217.
Total Assets	5,111.6	5,474.5	6,095.2	6,447.1	6,838.
Total Assets Total Equity	3,351.6	3,586.9	3,804.5	4,070.5	4,377.
LT Loans and borrowings	706.0	592.0	706.0	706.0	713.
Total Non-current liabilities	909.4	777.9	925.0	928.9	945.
ST Trade and other payables	724.8	825.9	829.7	868.8	909.
ST Loans and borrowings	4.0	114.0	4.0	4.0	4.
Total Current Liabilities	850.6	1,109.7	1,365.7	1,447.7	1,515.
Total Liabilities	1,760.0	1,887.6	2,290.7	2,376.7	2,460.
Cash Flow (RM'm)	2023A	2024A	2025F	2026F	2027
Pretax profit	624.7	697.0	768.7	828.3	885.
Cash flow from operations	1,053.0	732.7	545.1	610.9	637.
Cash flow from investing	(692.9)	(253.7)	(272.7)	(282.4)	(292.3
Cash flow from financing	186.8	(365.5)	(325.8)	(318.5)	(311.9
Net cash flow	546.9	113.6	(53.4)	10.0	33.
(+/-) Adjustments	22.8	(10.2)	0.0	0.0	0.
Net cash/(debt) b/f	461.9	1,031.5	1,134.9	1,081.4	1,091.
Net cash/(debt) c/f	1,031.5	1,134.9	1,081.4	1,091.4	1,124.
,	,	•	•	•	•
Key Metrics	2023A	2024A	2025F	2026F	2027
Effective tax rate (%)	13.2	21.9	21.9	21.9	21.
PER (x)	21.0	20.7	18.8	17.5	16.
Inventories (Days)	85.2	85.8	85.8	85.8	85.
Net cash/Market Capitalisation (%)	2.8	2.8	3.3	3.4	3.
Profitability Margins	2023A	2024A	2025F	2026F	2027
Gross Profit Margin (%)	28.7	31.5	29.8	30.1	30.
EBITDA Margin (%)	15.8	16.2	14.8	15.0	30. 15.
<del>-</del> , ,					
Core PATANCI Margin (%) Source: Bloomberg, MIDER	9.8	10.7	10.2	10.5	10.

Source: Bloomberg, MIDFR



MIDF RESEARCH is part of MIDF Amanah Investment Bank Berhad (197501002077 (23878 – X)). (Bank Pelaburan)

(A Participating Organisation of Bursa Malaysia Securities Berhad)

#### **DISCLOSURES AND DISCLAIMER**

This report has been prepared by MIDF AMANAH INVESTMENT BANK BERHAD (197501002077 (23878 – X)) for distribution to and use by its clients to the extent permitted by applicable law or regulation.

Readers should be fully aware that this report is for information purposes only. The opinions contained in this report are based on information obtained or derived from sources that MIDF Investment believes are reliable at the time of publication. All information, opinions and estimates contained in this report are subject to change at any time without notice. Any update to this report will be solely at the discretion of MIDF Investment.

MIDF Investment makes no representation or warranty, expressed or implied, as to the accuracy, completeness or reliability of the information contained therein and it should not be relied upon as such. MIDF Investment and its affiliates and related BNM and each of their respective directors, officers, employees, connected parties, associates and agents (collectively, "Representatives") shall not be liable for any direct, indirect or consequential loess, loss of profits and/or damages arising from the use or reliance by anyone upon this report and/or further communications given in relation to this report.

This report is not, and should not at any time be construed as, an offer, invitation or solicitation to buy or sell any securities, investments or financial instruments. The price or value of such securities, investments or financial instruments may rise or fall. Further, the analyses contained herein are based on numerous assumptions. This report does not take into account the specific investment objectives, the financial situation, risk profile and the particular needs of any person who may receive or read this report. You should therefore independently evaluate the information contained in this report and seek financial, legal and other advice regarding the appropriateness of any transaction in securities, investments or financial instruments mentioned or the strategies discussed or recommended in this report.

The Representatives may have interest in any of the securities, investments or financial instruments and may provide services or products to any company and affiliates of such BNM mentioned herein and may benefit from the information herein.

This document may not be reproduced, copied, distributed or republished in whole or in part in any form or for any purpose without MIDF Investment's prior written consent. This report is not directed or intended for distribution to or use by any person or entity where such distribution or use would be contrary to any applicable law or regulation in any jurisdiction concerning the person or entity.

MIDF AMANAH INVESTMENT BANK: GUIDE TO RECOMMENDATIONS		
STOCK RECOMMENDATIONS		
BUY	Total return is expected to be >10% over the next 12 months.	
TRADING BUY	Stock price is expected to $\it rise$ by >10% within 3-months after a Trading Buy rating has been assigned due to positive newsflow.	
NEUTRAL	Total return is expected to be between -10% and +10% over the next 12 months.	
SELL	Total return is expected to be <-10% over the next 12 months.	
TRADING SELL	Stock price is expected to $fall$ by >10% within 3-months after a Trading Sell rating has been assigned due to negative newsflow.	
SECTOR RECOMMENDATIONS		
POSITIVE	The sector is expected to outperform the overall market over the next 12 months.	
NEUTRAL	The sector is to perform in line with the overall market over the next 12 months.	
NEGATIVE	The sector is expected to underperform the overall market over the next 12 months.	
ESG RECOMMENDATIONS* - source Bursa Malaysia and FTSE Russell		
<b>☆☆☆☆</b>	Top 25% by ESG Ratings amongst PLCs in FBM EMAS that have been assessed by FTSE Russell	
☆☆☆	Top 26-50% by ESG Ratings amongst PLCs in FBM EMAS that have been assessed by FTSE Russell	
☆☆	Top 51%- 75% by ESG Ratings amongst PLCs in FBM EMAS that have been assessed by FTSE Russell	
<b>☆</b>	Bottom 25% by ESG Ratings amongst PLCs in FBM EMAS that have been assessed by FTSE Russell	

<sup>\*</sup> ESG Ratings of PLCs in FBM EMAS that have been assessed by FTSE Russell in accordance with FTSE Russell ESG Ratings Methodology